



## Role of Support Infra & Best Practices

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# Infrastructure Management from a Shared Services Provider point of view

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## **Agenda**



## Infrastructure Management

- Key Drivers
- Current Ecosystem
- Ground Realities Entry Barriers

## **Best Practices**

## **Key Components**

Active & Passive Components – Commonalities & Differences

## What works & what does not

## Value Proposition





## **Infrastructure Management**



## **Infrastructure Management – 360º View**



### Management of Passive and Active Infrastructure (selectively):

- Energy and Functional Environment
- Equippage and usage status
- Enhancement, Co-location Expansion readiness

Documentation and Process Management (of Field activities)

Site Access Management

From site acquisition management to access planning; security assessment; service log management

### Assistance Program for Telecom Carriers

- · To increase the profitability
- Gain competitive advantages
   by taking care of non-core business and facilitating new services



## **Changing Landscape – Current Imperatives**



Infrastructure sharing is an opportunity and a challenge – inevitability of insufficiency, usability of the unknown

Too much too soon brings forth the relevance of documentation

– Archived and Current

# INFRASTRUCTURE MANAGEMENT

Site Acquisition continues to be the single most challenge faced by incumbent and new carriers

As Networks grow –
expansion of capacity &
functionality demands a fresh
look at how & how much
– aside from where?

## **Key Drivers**





Semi urban and rural are areas unattractive to Carriers

+Helps mobile services penetrate through cost reduction; ensuring early payback



Will enable operators to launch cost effective 3G services

**By reuse of 3G sites and rolling out common infrastructure** 



Sharing of antennas and backhaul

\*Will enable reduction of tower cost by making use of lighter designs

## **Current Ecosystem**



# The Mobile Services Ecosystem

#### SERVICE COMPANY

- Controlled by the operator
- Looks at branding, packaging and selling of services
- Defines broad network requirements based on subscriber base and Value Added Services

#### NETWORK COMPANY

- Managed by the OEM / technology provider
- Takes care of planning, designing, implementing and maintaining the network
- Takes marketing inputs from Service companies to improve and augment the network

#### OEN

#### **ASSET COMPANY**

- Managed by a Telecom Infras developer
- Owns the network assets and maintains the same thru Netco
- Looks at lowering the cost through infra sharing between Services companies

The emerging ecosystem will let the stakeholders focus on their core areas leading to efficient utilization of resources and a healthy, responsive network

GL Laroup Enterprise

## **Ground Realities - Entry barriers**



The business involves a thorough knowledge and background in telecom infrastructure rollout

is limited to a few players in the country

Longer payback period and the high risk associated with the industry

is a major deterrent for new players

The industry is already heading for a major consolidation phase

weaker players will exit at a little or no premium with emphasis on initial capital recovery

Pricing levels scrounging the pit

Existing players will need volume and a ready portfolio of > 5000 sites for long term survival





## **Best Practices**



## **Best Practices**



 Tubular lowers and monopoles to lower input cost / site to avoid any price increase

◆ To lower air conditioning cost energy OPTX

#### 

To reduce trucking expenses; a major component of Opex cost / site

#### 

 Wind energy and solar energy adaption the key to success





# **Key Components**



## **Infrastructure Management – Key Components**





## **Infrastructure Management for Carriers & OEMs**



Program Management

Site Expansion Managemen

Sharability Assessment

Documentation
Management
Service

Disaster Recovery Mgmt

Site
Acquisition
Management

## 🔶 Planning

- Scope of work assessment
- Risk Assessment
- Cost Benefit Analysis
- Responsibility matrix development
- Creating a base line plan

## Scheduling

- Allocate Resources
- Assigning tasks & responsibilities
- Reporting template creation

## Monitoring & Controlling

- Tracking & measurement
- Conduct periodic review meetings as agreed
- Performance analysis and correction

## 🔶 Managing & Reporting

- Key Reports Generation
- Publish on the Project Web Site

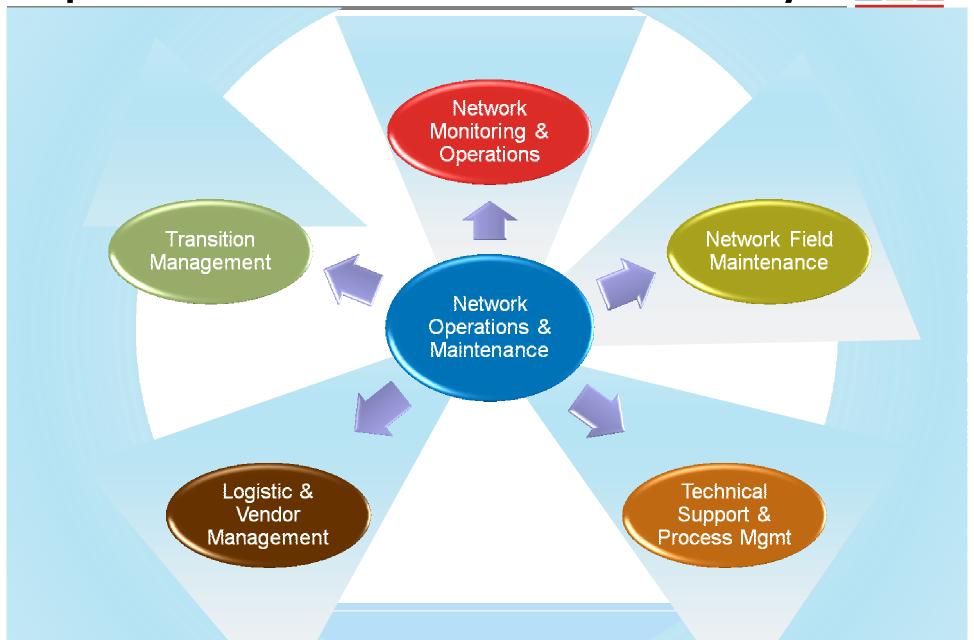
# **Active & Passive Components - Commonalities and Differentiators**



Managed					
<b>Operations</b>			&	Maintenance	
	Core	Field		Preventive	Corrective
A C T I V E	<ul> <li>Upgrade mgmt</li> <li>Database mgmt</li> <li>Configuration mgmt</li> <li>Capacity Mgmt</li> <li>Help desk &amp; Escalation Mgmt.</li> <li>Inventory Mgmt</li> <li>Swap Mgmt</li> <li>Transmission n.w Audit</li> <li>Performance Measurement</li> <li>Fault Analysis and MIS</li> <li>Alarm Management</li> </ul>	<ul> <li>KPI Measurement</li> <li>Fault Mgmt&amp; Trouble shooting</li> <li>Logistics Mgmt</li> <li>3<sup>rd</sup> Party Mgmt</li> <li>Warehouse Mgmt</li> <li>Logistics</li> <li>Acceptance Test</li> <li>Planned Expansion Audit</li> <li>Optimization</li> </ul>		Warranty Mgmt     AMC Mgmt     Routine     Preventive     Checks     Pre- Monsoon     and Winter     Preventive     Maintenance	Repair & Return     Management     Resolution Mgmt     Fault Mgmt
P A S S I V E	Help desk & Escalation Mgmt     Inventory Mgmt     Fault Analysis and MIS	<ul> <li>KPI Measurement</li> <li>Fault Mgmt&amp; Trouble shooting</li> <li>Logistics Mgmt</li> <li>3<sup>rd</sup> Party Mgmt</li> <li>Warehouse Mgmt</li> <li>Inventory Mgmt</li> <li>Acceptance Test</li> </ul>		Warranty Mgmt     AMC Mgmt     Power Utilistion     Audit     Telecom Infr     Audit     Site Repair,     Painting and     Upkeep     Replacement	Repair & Return     Management     Resolution Mgmt     On-site repairs

## **Operations & Maintenance – Need and Delivery**





## **Network Operations & Maintenance offerings**



Network
Monitoring &
Operations

Network / @ @ Maintena \* @ @

Logisi a & Versar Managaman

Techir s≋ Suppor & Process №s ~

Transition Managemen

- → Network Monitoring & Escalation Management
- + Upgrade/capacity Management
- → Database Management
- + Configuration Management
- + KPI Measurement
- + Fault Management & Trouble shooting
- Backup Management & Recovery Support

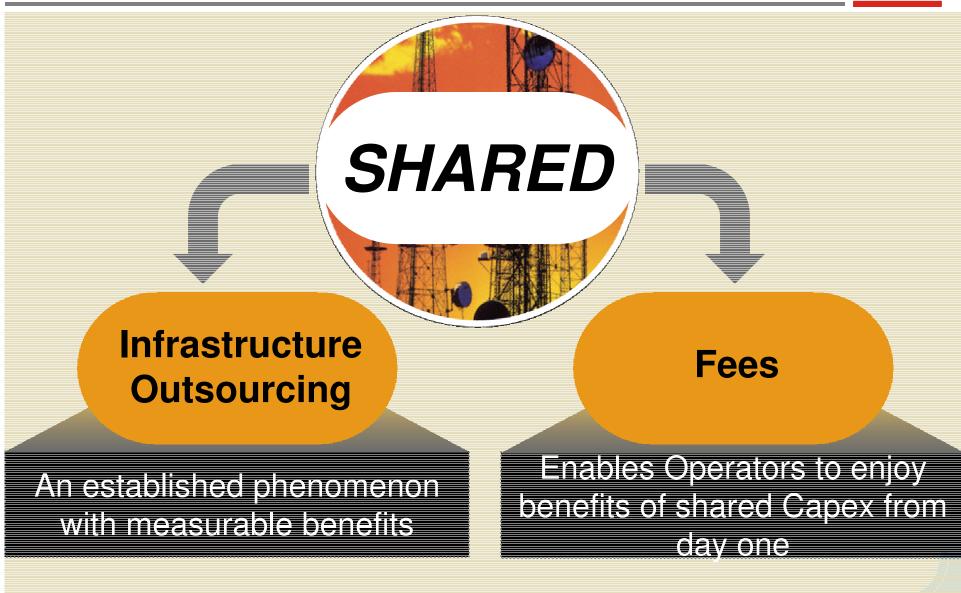


## What works & What does not



## What works .....





GL

BAL Group Enterprise

## .....and what doesn't



The energy expenses per site are still on actual basis

efforts are on to cap it to give operator predictable cash outflows

Industry still coping with the ways to handle the inventory related issues

linked with various site designs based on expected tenancy at site



## .....and what doesn't



## Old ways to manage O&M - Competency profile

## **CLUSTER ENGINEER**

- BE or Diploma in Electrical
   engineering with 2+ years experience
   in passive infra O&M
- Responsible for 1 cluster (50 sites)
- Corrective Maintenance
- MIS support
- Site asset update and spare control
- Energy consumption tracking
- Ensure Site Security
- Knowledge Sharing
- Self initiated Escalation assessment
- Capex movement plan

### **ENGINEER**

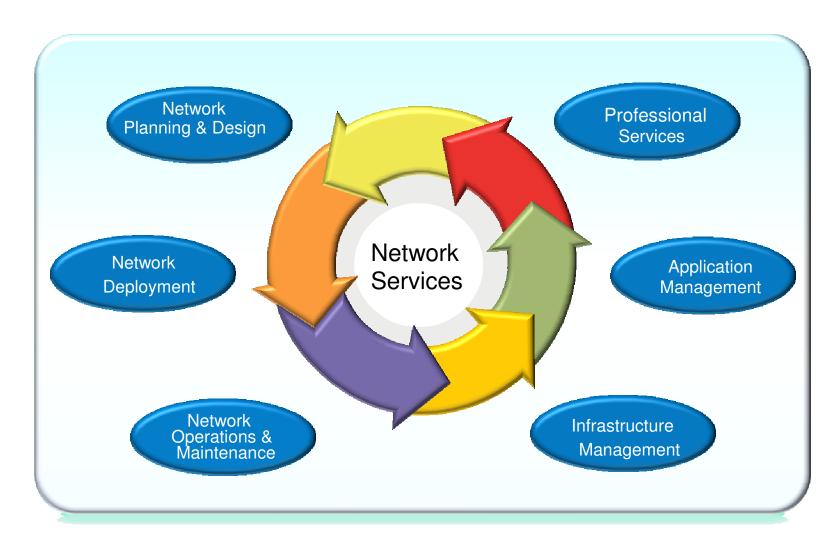
- Trained on I&C of active components
- Track and optimize Energy opex
- Spare management
- Asset movement management
- Manage local issues

### **TECHNICIAN**

- Suitable experience and training to independently manage, all cluster activities including additional sites
- Can be trained for active component I&C
- Track and optimize energy opex
- Spare management
- Asset movement management

## **Network Services – Core Capabilities**





Services aligned with Life cycle for OEMs and Carriers





## **Value Proposition**



## **Infrastructure Management - Value Proposition**



- Long Standing experience in building Infrastructure at global levels
- Seasoned Project Management abilities
- Shortened time to deliver
- Efficient Sourcing Means
- Technology & Vendor Agnostic pool
- Large Installed Base & Extensive Network Element Exposure
- Cost Efficiency Trough Optimization Of Processes,
  - Tools & balance of Onsite & Offsite Model
- + Risk Sharing KPI & SLA Based Commitments
- + Ability to set up remote NOCs







# Thank you

